

**Further Reading COLPM 2016 Futures Conference**  
**Panel #1 - What types of entities will provide legal services?**

**Ron Friedmann - Will we all be working for Mega-Global Accountants?**

(All sources have global view - country indicates only where author based)

- Big Law news and analysis
  - [Bloomberg Big Law Business](#) (US)
  - [Above the Law](#) (US)
- Analysis and commentary on the big picture of Big Law
  - [Adam Smith, Esq](#) blog (US)
  - [Beaton Blog](#) (Australia)
  - [Law21](#) by Jordan Furlong blog (Canada)
  - [Legal Mosaic](#) blog by Mark Cohen (US)
  - [Ron's blog](#), Strategic Legal Technology, covering Big Law biz, esp. Tech (US)
- Technology as a driver of change in the legal market
  - [Artificial Lawyer](#) blog by Richard Tromans, analysis and commentary on AI (UK)
  - [Three Geeks and a Law Blog](#), multiple authors, tech + other trends - analysis + news (US)
  - [Legal IT Insider](#) - legal tech news and analysis (UK)
  - [Legal IT Professionals](#) - legal tech news blog and quarterly e-mag (Dutch publisher, English editor)
- UK ABS Issues
  - [Legal Futures](#) blog (UK)

**Juda Strawczynski - Will the legal profession still be self-regulated?**

- Gillian K. Hadfield & Deborah L. Rhode, [How to Regulate Legal Services to Promote Access, Innovation, and the Quality of Lawyering](#), 67 Hastings Law Journal 1191 (2016)
- Perlman, Andrew M., [Towards the Law of Legal Services \(2015\)](#). Cardozo Law Review, Vol. 37, No. 49, 2015; Suffolk University Law School Research Paper No. 15-5.
- American Bar Association Commission on the Future of Legal Services
  - [August 2016 Final Report](#)
  - October 16, 2015 Issues Paper Concerning [New Categories of Legal Services Providers](#)
  - 2016, Deborah Rhode White Paper: [What We Know and Need to Know About the Delivery of Legal Services by Nonlawyers](#).
  - [Inventory of Innovations](#)

- Law Society of Upper Canada, Compliance-Based Entity Regulation Webpage, online at: <https://www.lsuc.on.ca/better-practices/>.
- Law Society of Upper Canada, Alternative Business Structures Webpage, online at: <http://www.lsuc.on.ca/abs/>.
- Victoria Rees, [Transforming Regulation and Governing in the Public Interest](#), Prepared for the Council of the Nova Scotia Barristers' Society, October 15, 2013.
- Innovating Regulation, Law Society of Alberta, Law Society of Manitoba, Law Society of Saskatchewan, <http://www.lawsocietylistens.ca/>

**Liam Brown - Should law firms and legal departments be run with business disciplines?**

- The CLOC organization of Legal Ops professionals, <http://cloc.org>

**Reid Trautz - Are alternative business structures going to fly?**

- [ABA Issues Paper Regarding Alternative Business Structures](#) (2016)
- [Public Comments](#) to ABA Alternative Business Structures Issues Paper
- [Should Non-Lawyer Ownership of Law Firms be Endorsed and Encouraged?](#) by Andrew Grech and Tahlia Gordon
- [When Lawyers Don't Get All the Profits: Non-Lawyer Ownership, Access, and Professionalism](#) by Nick Robinson
- [ABA testimony of former Arnold & Porter/APCO Associates managing partner, James Sandman](#)

**Dan Pinnington – What will law look like in 2026?**

- Legal Futures blog (<http://www.legalfutures.co.uk/blog>): Great source of news on what is happening in England and Wales on ABSs, legal regulation changes etc.
- *The future of law: The challenges and opportunities of practising law in a global village* article in LAWPRO Magazine by Dan Pinnington (<http://www.practicepro.ca/LawPROmag/Pinnington-Future-of-Law.pdf>): A good overview of the future of law and some of the challenges the profession faces.
- Futures: Transforming the Delivery of Legal Services in Canada ([http://www.cba.org/CBAMediaLibrary/cba\\_na/PDFs/CBA%20Legal%20Futures%20PDFS/Futures-Final-eng.pdf](http://www.cba.org/CBAMediaLibrary/cba_na/PDFs/CBA%20Legal%20Futures%20PDFS/Futures-Final-eng.pdf)) This report from the Canadian Bar Association offers insights on the changing legal marketplace, the value that lawyers will bring to the future of legal services in Canada and the opportunities that can arise from lawyers choosing to adapt to change.